

**HORIZONS SPECIALIZED SERVICES  
FY 2011-2012 Approved Budget  
As of 11/9/2011**

**Revenue:**

State Contract	3,478,217
Client Room & Board	343,476
Food Stamp Income	37,200
Client Work Crews	8,800
Individual Pledges & Donations	20,000
Foundation Grants & Support	75,000
Cities, Counties & United Way	55,200
County Mill Levy Funds	1,302,500
Fundraisers	18,000
Dept. Of Housing & Urban Development	52,000
Interest Income	23,000
Rental Income	32,625
Other Income	3,200

**TOTAL REVENUE**

5,449,218

**Expenses:**

Salaries	3,187,243
Payroll Taxes & Benefits	379,323
Vehicle Expenses	55,330
Purchased & Medical Services	223,854
Depreciation	142,000
Telephone & Utilities	108,220
Insurance	524,941
Interest	42,250
Dues, Subscriptions & Fees	17,420
Supplies	177,387
Food	129,600
Postage & Express	6,550
Professional Fees	36,730
Repair & Maintenance	118,880
Building Lease	155,123
Property Tax	3,700
Staff Development/Recruiting	32,010
Meetings/Conferences/Training	32,212
Promotional Expense	10,605
Travel & Mileage Reimbursement	31,410
Client Assistance	32,030
Miscellaneous/In-Kind	2,400

**TOTAL EXPENDITURES**

5,449,218

**SURPLUS (DEFICIT)**

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